

Roadmap to Implementation of the Una Europa R&I strategy

Annex 2, Una.Resin Project Deliverable D1.2

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The Una Europa Research & Innovation Strategy defines three strategic areas of action. The ambitions within these three areas will be achieved by a series of concrete actions. This roadmap describes the three phases of the implementation process both retrospectively and forward looking, centering on the process of defining key activities and resources that will be implemented as part of the R&I Strategy in the near future.

Phase I: Identification (completed)

Phase I consisted of identifying concrete actions that could be taken to achieve our strategic aims as well as a process of structuring these actions in detail according to their level of ambition and required resourcing.

STAGE 1 May 2022 - June 2023

Stage 1 was completed during the initial phases of the strategy process. Through a variety of tools, formats, and modes of inquiry an extensive list of proposed activities and measures was compiled. These formats included among others a Research Strategy Workshop, an online survey of Una Europa community, the piloting of methods to accelerate cross-disciplinary and cross-sectoral collaboration, and regular consultations with the chairs of the Self-Steering Committees of the Una Europa Focus Areas, Una.Resin project leads, cluster members, the Una Europa Board of Directors, and the Research Strategy Group.

STAGE 2 May - June 2023

To structure the actions for the further implementation process, a matrix was developed in stage 2. The matrix maps out potential activities on strategic ambitions at the level of the alliance based on different levels of ambitions and required resources with the aim to rank priority areas and activities for the next years. It presents each activity in terms of its level of ambition (low-ambition activities – medium-ambition activities – high-ambition activities) and level of internal investment required for their successful implementation (low resource – medium resource – high resource).

Phase II: Prioritization (in progress)

During phase two, a prioritization of actions at the alliance's highest decision-making level will take place. A dedicated online survey has been designed to allow partner universities to make strategic choices in an open and transparent manner. The survey will be run according to two stages.

STAGE 1 June – October 2023

The first stage will focus on collecting priorities in relation to the proposed actions. It will be open from July 20 to September 15, 2023. The outcomes of the exercise will be presented and discussed at a forthcoming virtual meeting of the Research Strategy Group in October. During this meeting, overall priorities will be agreed.

STAGE 2 October – November 2023



The second stage will focus on the level of ambition and resource to be allocated to the chosen priorities. Following the virtual meeting of the Research Strategy Group in October, when priorities have been agreed, a second survey will be circulated for each partner university to define the preferred level of ambition and resources that they would like to allocate to the agreed Research and Innovation prioritized set of actions.

Phase III: Implementation (planned)

Phase three foresees the implementation of those activities selected as priorities in the previous phase. Actions will be taken either in the framework of Una.Futura through the SSC strategies and action plans or, depending on the nature of action, as a project-independent all-alliance activity guided by the Una Europa R&I Strategy and the Una Europa 2030 Strategy.

STAGE 1: November 2023

The outcomes of the matrix exercise will inform the development of a common Research and Innovation action plan for the alliance. The preliminary action plan will be presented and discussed at the meeting of the Board of Directors and Research Strategy Group that will be organised at the closing event of the Una.Resin project which will take place in Brussels on November 22.

STAGE 2: December 2023 – December 2030

Based on a clear agreement between the partners on the prioritized actions and resources to be committed, actions will either be implemented under the framework of Una.Futura, with institutional resources, or with institutional resources focused on attracting external funding. The investment pathway (Annex 1) will serve as guidance in this process. Activities that were not selected as priorities will remain accessible in a shared document for later consideration. The Una Europa 2020 Strategy provides the timeframe of the implementation process from now until 2030.